

Gerdau is a 120-year-old multinational steel giant headquartered in Brazil, with operations across 10 countries and over 30,000 employees.

CONTEXT

Gerdau sought to enhance its strategy execution and foster a culture of continuous improvement across its vast and complex operations. Recognizing the need to adapt to an ever-changing market landscape and maintain its competitive edge, Gerdau embarked on a strategic initiative to optimize its processes and empower its workforce.

CHALLENGES

- Connect individual efforts to corporate strategy
- Streamline complex workflows, eliminate unnecessary layers of bureaucracy and complexity, and optimize resource allocation.
- Foster a culture of accountability
- Establish clear, consistent, and transparent communication channels to ensure that employees were always aware of company expectations, ongoing developments, and significant achievements.



SOLUTION ADOPTED

To overcome its strategic challenges, **Gerdau implemented Actio's Tune module** — a comprehensive, web-based platform for strategy execution and performance management — to **align daily activities with broader organizational goals**. Tune enabled the company to clearly **link individual contributions to strategic objectives**, **establish accountability** by assigning ownership of KPIs and initiatives, and **improve communication** through automated updates and reminders, **fostering alignment**, **transparency**, **and engagement across all levels of the organization**.

RESULTS ACHIEVED

- Enhanced Employee Engagement
- Increased operational efficiency by simplifying processes and aligning efforts
- Improved alignment to execute its strategy more effectively and achieve its objectives faster.
- Stronger Culture of Accountability